

2025 STATE OF THE COLLEGE

Presented to the LCCC Campus Community Monday, August 11, 2025 Dr. Joe Schaffer, President

LCCC BOARD OF TRUSTEES



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NEWEST GOLDEN EAGLES



Elliana James Ivanoff November 7, 2024

Parents: Ariel and Lucas

Ivanoff



LARAMIE COUNTY COMMUNITY COLLEGE



JASON HAMILTON
GROUNDS SPECIALIST II
AAS TRADES & TECHNICAL STUDIES, LCCC





JENNIE HEDRICK

MANAGER, STUDENT SERVICES, LARAMIE CAMPUS CERTIFICATE IN COMMUNITY COLLEGE LEADERSHIP, UW





ALEXA TEMTE

EXECUTIVE ASSISTANT, ADMINISTRATION MASTERS IN HIGHER EDUCATION ADMINISTRATION, UW





SHAUNA BEST
TECHNICIAN, ACCOUNTING II
BACHELORS IN PSYCHOLOGY, SNHU





TRISTA WOODS

DIRECTOR, ACCOUNTING; FOUNDATION CERTIFICATE IN COMMUNITY COLLEGE LEADERSHIP, UW





"Honey, I saw this on Pinterest..."





8	Summer Projects
	☐ Plant Trees w/Drip
	☐ Flagstone around Fire Pit
	Replace Garbage Disposal
	Cut Firewood
	☐ Install Sign at House
	Solar Lights for the Bridge
	☐ Wheelbarrow Planter
	☐ Install Sign at Cabin
	☐ Tire Dust Bath for
	Chickens



BUDGET OVERVIEW - FUNDING

Unrestricted revenue primarily from three sources:

- 1. State Funding (Block Grant to WCCC)
- 2. Local Ad Valorum Taxes (Property Taxes)
- 3. Tuition and Fees

Other Revenue (Restricted) - Grants, contracts, special appropriations, etc.

BUDGET OVERVIEW - FAM

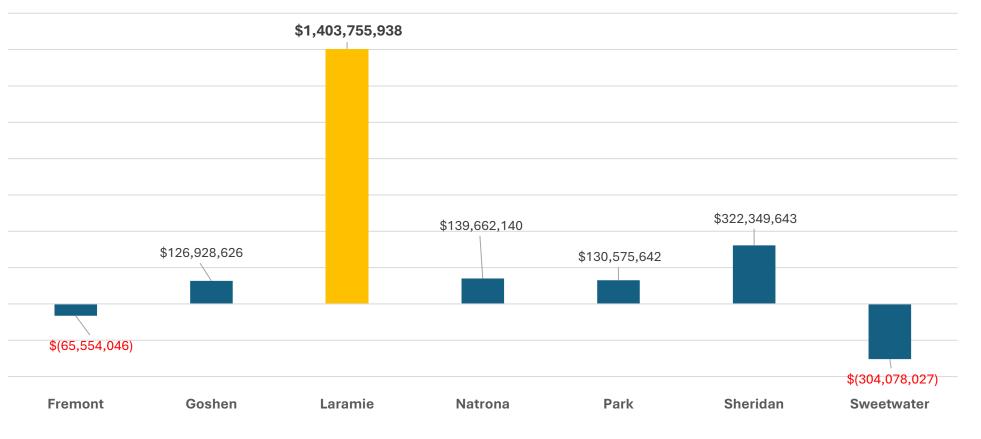
Funding Allocation Model (FAM)

- How the WCCC distributes state funding equity model
- Includes three unique components:
 - 1. Fixed Costs of a College (60%)
 - 2. Variable Costs of a College (40%)
 - 3. Local Tax Revenues Received

* 3 SMALL FOOTNOTES

- Allocation of variable cost funding is based on performance measures:
 - Participation (enrolled weighted student credit hours 50%)
 - Persistence (completed weighted student credit hours 25%)
 - Performance (credentials awarded 25%)
- 2. Recapture/redistribution of state funds
- 3. FAM incentivizes equity, at the expense of progress

Change in Assessed County (CC District) Valuation Since 2015



County Valuation	2015		2024	% Chg since 2015	\$ Chg since 2015	
Fremont	\$ 916,766,870	\$	851,212,824	-7%	\$ (65,554,046)	
Goshen	\$ 178,816,995	\$	305,745,621	71%	\$ 126,928,626	
Laramie	\$ 1,384,962,686	\$	2,788,718,624	101%	\$ 1,403,755,938	
Natrona	\$ 1,463,660,769	\$	1,603,322,909	10%	\$ 139,662,140	
Park	\$ 869,641,470	\$	1,000,217,112	15%	\$ 130,575,642	
Sheridan	\$ 422,627,851	\$	744,977,494	76%	\$ 322,349,643	
Sweetwater	\$ 2,961,509,848	\$	2,657,431,821	-10%	\$ (304,078,027)	





SOME FUNDING HIGH POINTS

- 9.5% (\$16.6M) Increase in state funding for the WY CC's over the past 10 years.
- 18% (\$13.5M) Increase in local funding for the WY CC's.
- 35.6% Cumulative inflation in WY over the past 10 years.
- -17.3% (\$8M) Decrease in state funding for LCCC over the past 10 years.
- 103% (\$12.8M) Increase in local funding for LCCC
- 8.2% (\$4.8M) Increase in funding to LCCC 27.1% shy of inflation, let alone fueling growth/progress.

CHANGES IN UNRESTRICTED FUNDING % OF BUDGET



$$\frac{FY15}{60\%} - \frac{FY26}{42\%} = -18\%$$



$$13\% - 25\% = 12\%$$



$$23\% - 24\% = 1\%$$

NOTE: Percents do not equal 100% due to rounding and exclusion of "other" funding in the annual budget.

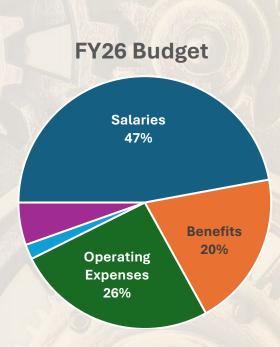
FUNDING OVERVIEW FOR FY26

- State Funding Total = \$25,023,241 (down \$1.8M from FY25)
 - Gained funding based on Performance
 - Lost funding from Fixed/Variable Costs Recalibration/Errors
 - Lost funding from Recapture/Redistribution
- Local Funding = \$15,283,288 (down about \$304K from FY25)
 - Impacts of property tax exemptions less than anticipated... for now
- Tuition and Fees = \$14,277,347 (up about \$644K from FY25)
 - Increasing enrollment are helping off-set losses in revenue

LARAMIE COUNTY COMMUNITY COLLEGE

HOW WE INVEST

- 96% of budget is already committed to ongoing expenses.
 - Mostly tied to employees (salaries/benefits) 67%
- Making new investments is challenging, but we are committed to doing so.
- Focus will increasingly be on freeing up resources internally through reallocation.



3 WAYS WE ARE INVESTING IN FY26

- 1. Investments made through new funds.
 - New Faculty (Auto Tech, Health Sciences, etc.), Retention Incentive for Employees
- 2. Investments made through reallocation of existing funds.
 - Test Center Proctor, Marketing, Athletics, Student Experience, etc.
- 3. Investments made through strategic use of Fund Balance (savings).
 - Strategic Plan, Learning Spaces Master Plan, Fleet Vehicles, Arena Sound System, Equipment Replacement, etc.

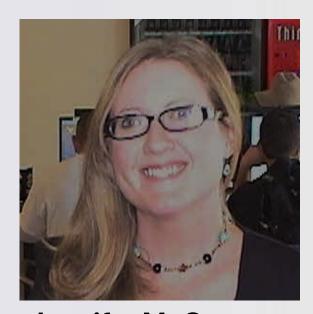


TRANSPARENCY CHALLENGES

Ensuring transparency and understanding of investments is becoming increasingly problematic.

- One Mill budget is clear.
- Using Fund Balance is clear.
- General Fund is less and less clear especially with volatility in revenue, loss of state funding, and significant internal reallocation of funds.

MONEY MAGIC AT LCCC



Jennifer McCartney
Director, Sponsored Awards
and Compliance



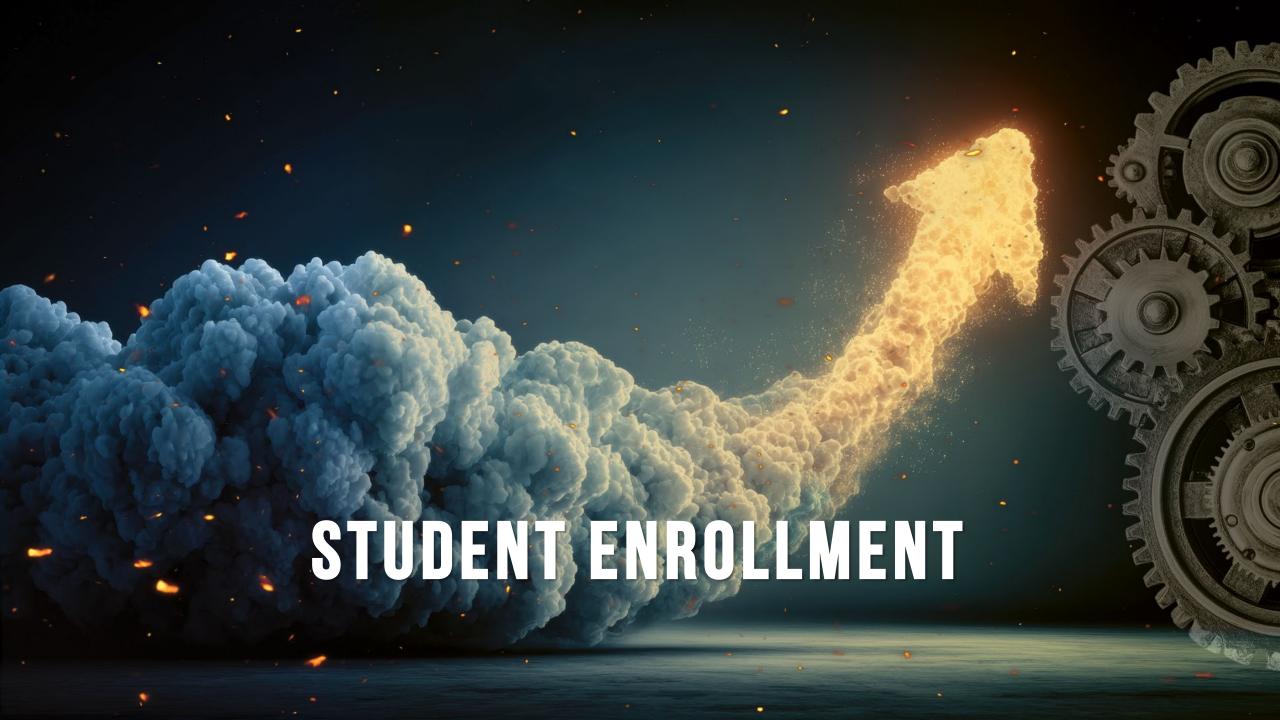
Krysten Miller
Sponsored Awards and
Compliance



Shaun Ziegler
Budget Director

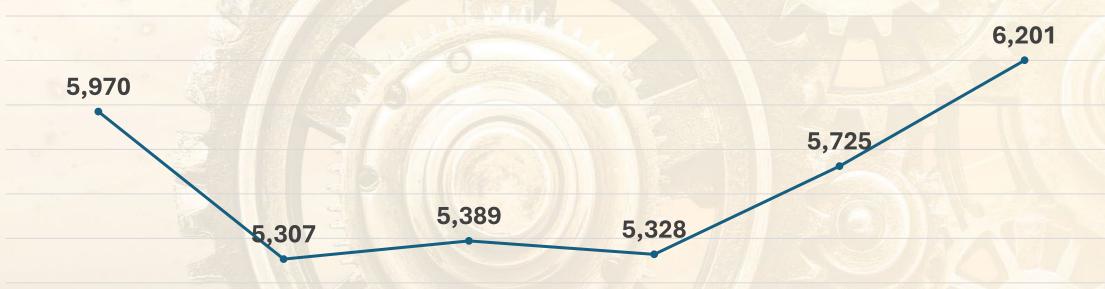


Nola Rocha Comptroller



LCCC ENROLLMENT UPDATE





2019-2020

2020-2021

2021-2022

2022-2023

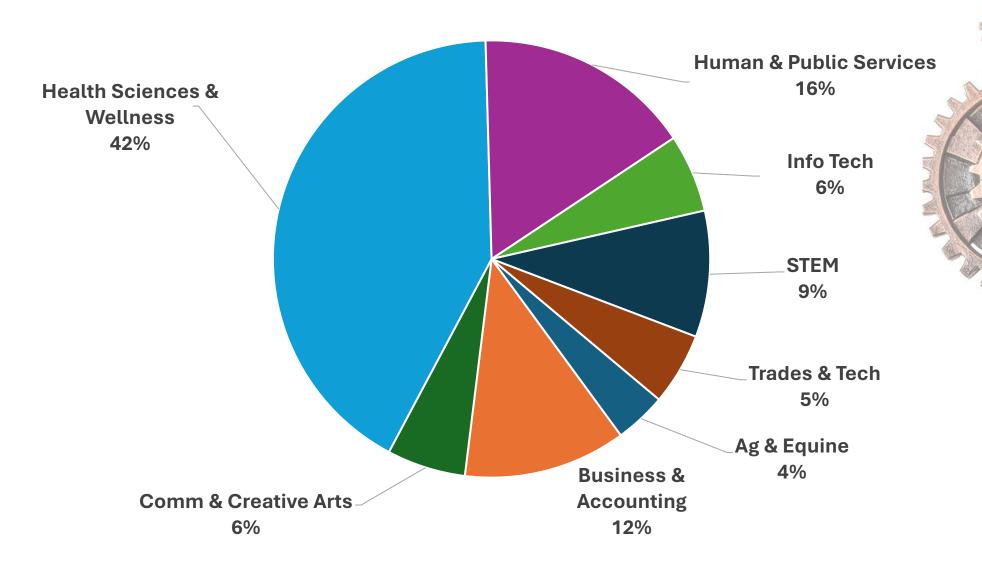
2023-2024

2024-2025

LARAMIE COUNTY COMMUNITY COLLEGE

Source: LCCC Office of Institutional Research

ENROLLMENT BY LCCC PATHWAY





HEALTHCARE EALEITENCE



Dr. Karen Bowen, Dean School of Health Sciences & Wellness



Bryan Wilson, Dean Kaycie Kilmurray School of Arts & Sciences Manager, Student Success



Ashleigh Ralls



Angela Burge



Danielle Opp



Alexa Barker



Adrienne Wade



Amber Braunschweig



Brendon Larsen



Larry Jones

FIRST SEMESTER

common prerequisites, limited-entry programs

ENGL 1010 - English Composition I MATH 1000 - Problem Solving STRT 1000 - Strategies for Success ZOO 2015 - Human Anatomy

KIN 1510 - Health Coach OR NRST 1510 - Nursing Assistant OR HLTK 1600 - Patient Skills

SECOND SEMESTER

common prerequisites, limited-entry programs

HLTK 1200 - Medical Terminology HLTK 2300 - Health Care Ethics PSYC 1000 - General Psychology

COMM 1015 - Foundations of Communication ZOO 2025 - Human Physiology



COMMON APPLICATION

One application for all limited-entry programs

LIMITED-ENTRY PROGRAMS

Cardiovascular Sonography

Dental Hygiene

Diagnostic Medical Sonography

Emergency Medical Services

Health Information Technology Management

Nursing

Physical Therapy Assistant

Practical Nursing

Speech-Language Pathology Assistant

Respiratory Therapy

Radiography

OPEN PROGRAMS

No application required

Medical Assistant

Medical Office **Records Specialist**

COMPLETION **ASSOCIATE OF APPLIED SCIENCE DEGREE**

ENTER THE WORKFORCE

POTENTIAL JOBS FOR MEDICAL ASSISTANT:

Medical Assistant Phlebotomist Nursing Assistant **Patient Advocate**

POTENTIAL JOBS FOR MEDICAL OFFICE RECORDS SPECIALIST:

Medical Records Tech **Medical Coder Medical Scribe**

ENTER A BAS PROGRAM

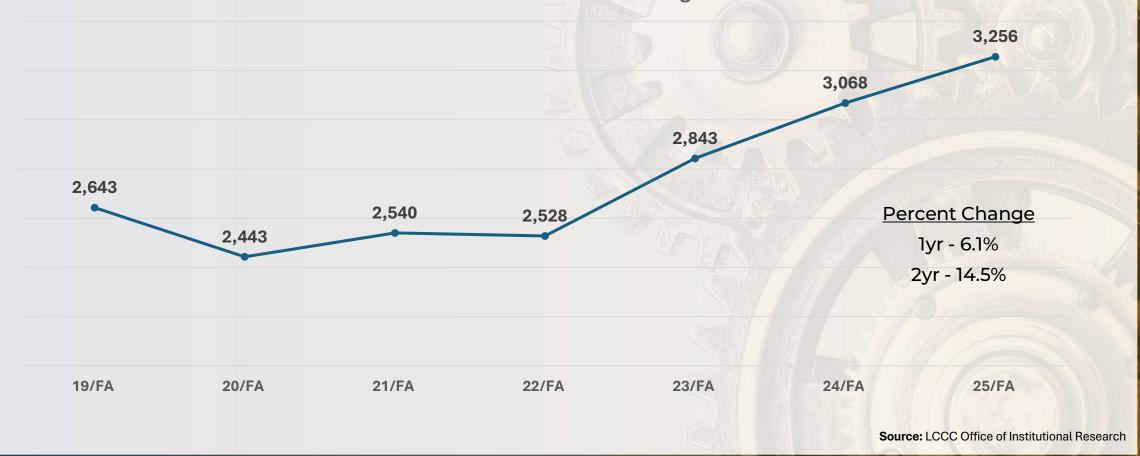
Applied Management Healthcare Admin

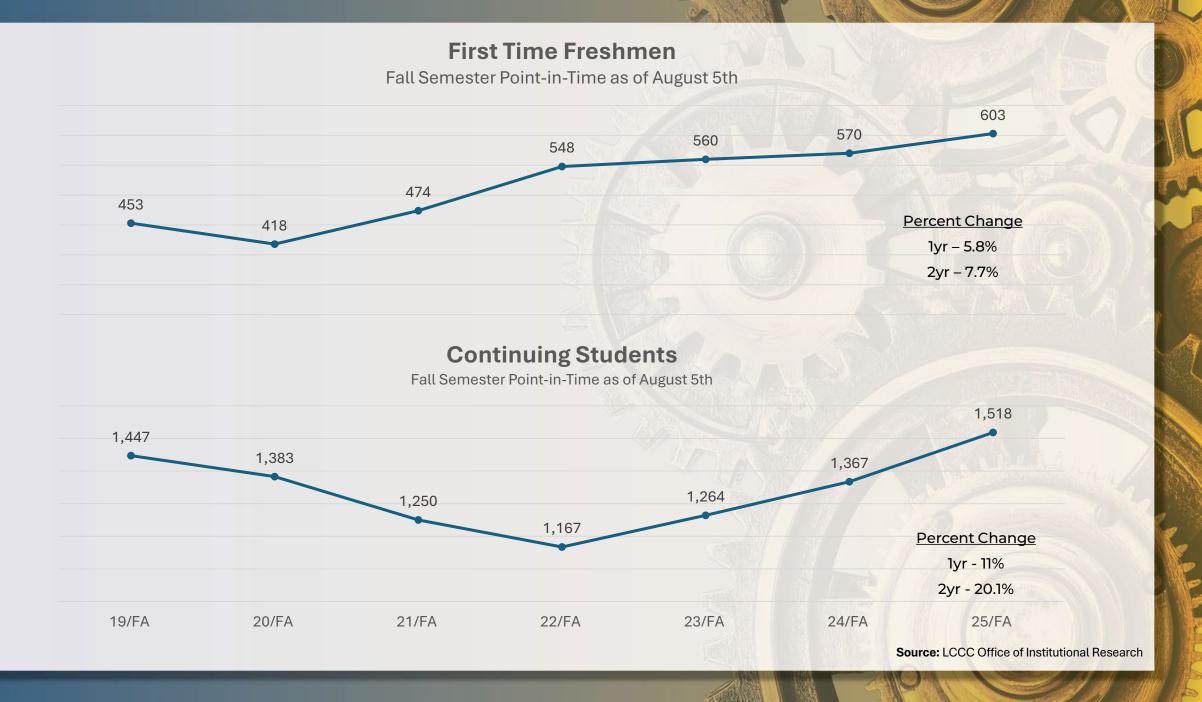




FALL ENROLLMENT TRENDS

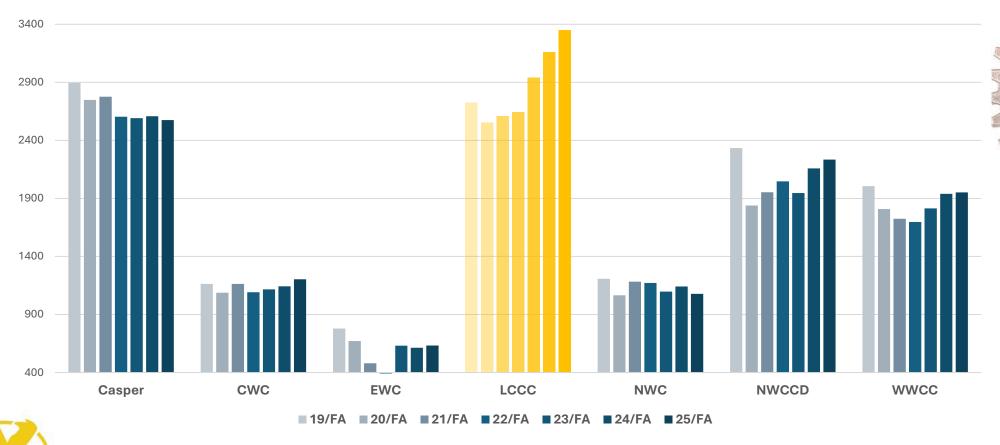
Total Enrollment
Fall Semester Point-in-Time as of August 5th



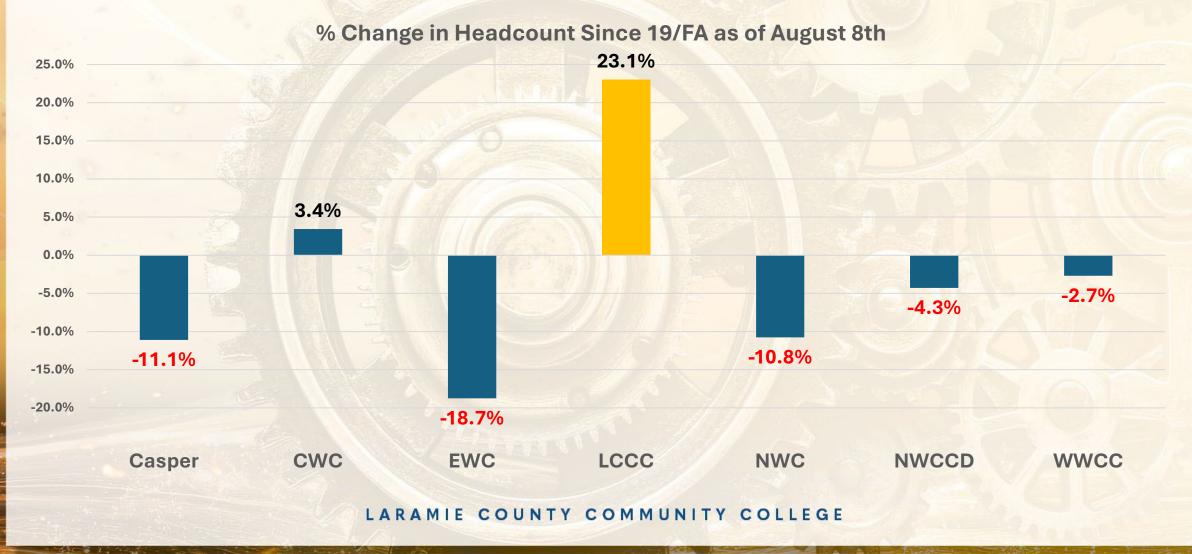


STATEWIDE ENROLLMENT COMPARISONS

Fall Enrollment at Wyoming Community Colleges
Point-in-Time as of August 8th



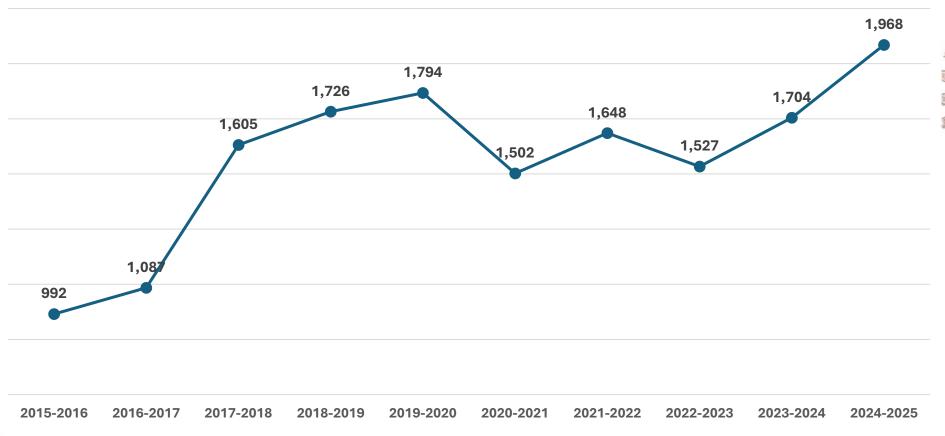
STATEWIDE ENROLLMENT COMPARISONS



HIGH SCHOOL ENROLLMENTS

All High School Student Enrollments

12 Month Unduplicated Headcount







LCCC ACCELERATE

- "Proof of Concept"
- What if high school students:



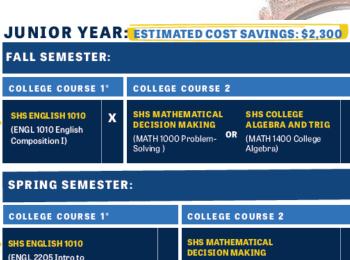
- Participated in deep career exploration to help them pick a path that aligns with their post-high school goals?
- Developed strategies for completion of both high school and college courses?
- Participated in co-coaching opportunities with both an LCCC Accelerate Coach and LCSD1 Counselor to develop an individualized student success plan?
- Utilized an "Accelerate On-Ramp" to identify and enroll in Dual and Concurrent Enrollment opportunities that allow exploration with progress to a credential?
- Received continued support (counseling, advising, etc.) to help them advance in their chosen pathway while in high school?

LCCC Accelerate

- THE COUNTY OF TH
- Sophomore Students
- Priority for 1st-Gen & low-income
- Attend 6 mandatory workshops to learn about career opportunities and college preparedness
- Co-Coaching/Counseling to develop an individualized student success plan for junior and senior year and into freshman year of college
- Take college courses in high school using an Accelerate "On-Ramp"
- No course limits in HS and tuition-free first year at LCCC







SENIOR YEAR: ESTIMATED COST SAVINGS: \$2,300

FALL SEMESTER:

SPRING SEMESTER:

COLLEGE COURSE 1*

COLLEGE COURSE 2

SHS
PRINCIPLES OR HARDWARE
OF INFO TECH
(CMAP 1250
(CMAP 1250
(Dual Only)
Principles of Information
Technology)

COLLEGE COURSE 2

X
SHS AP
HISTORY
(HIST 1221 US to 1865)

(SHS Principles)
1865)





Jill StringerMathematics Faculty



Blake Paintner
Director, College &
Career Transitions

Meta



STURM FAMILY FOUNDATION

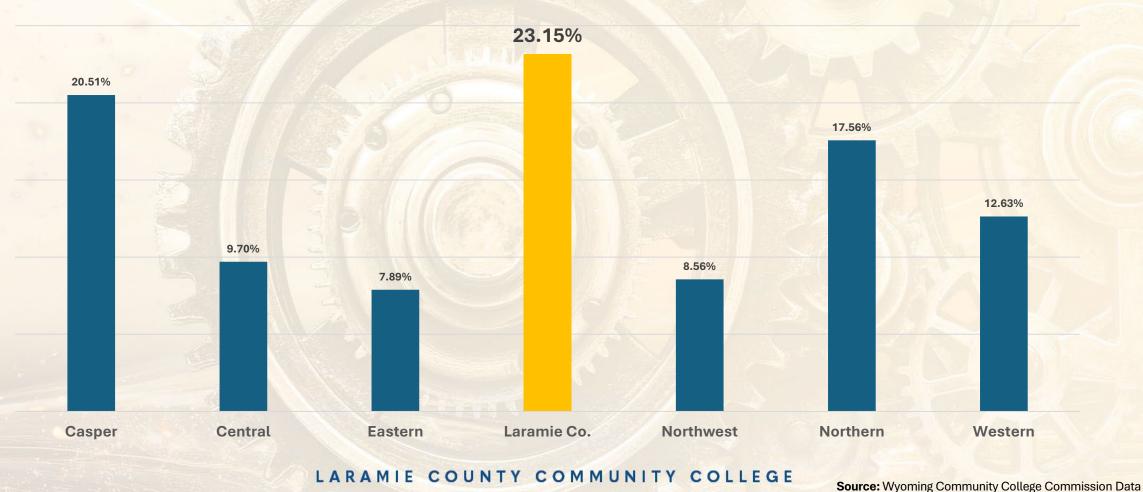
\$600,000

LARAMIE COUNTY COMMUNITY COLLEGE



STUDENT SUCCESS STARTS AT THE COURSE LEVEL

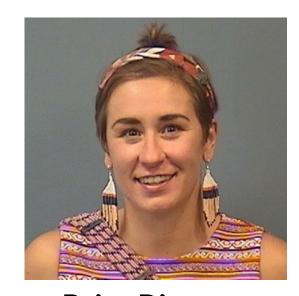
Percent of Wyoming Community College Successful Course Completions



COURSE SUCCESS TRANSFORMATION — ZOO



Katie Blunn Zoology/Biology Faculty



Paige Dingess
Life Sciences Faculty



Nick Marcello



Heather Talbott



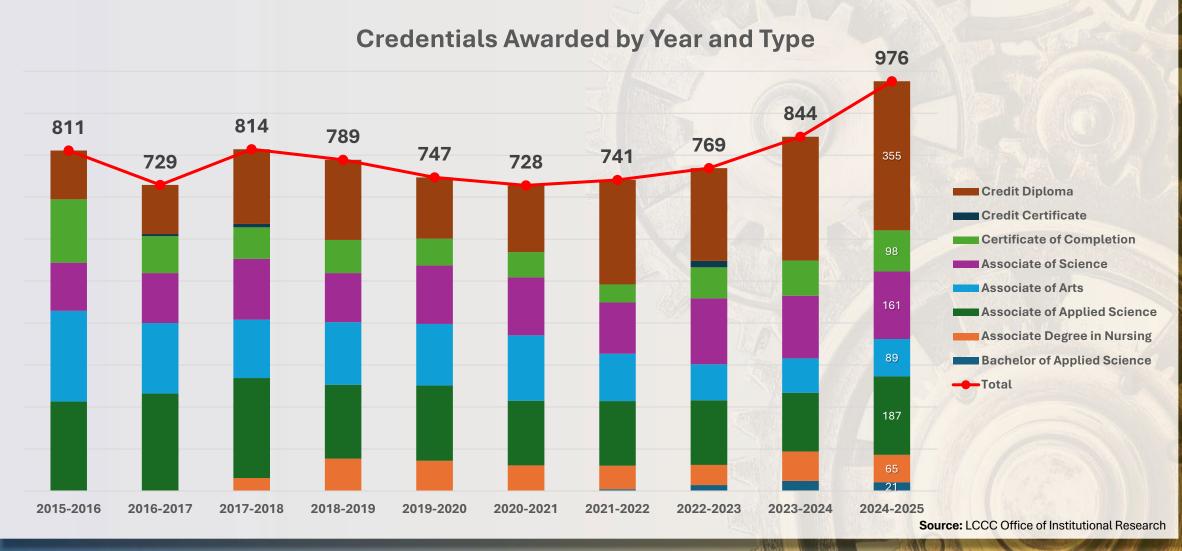
Lori Britton



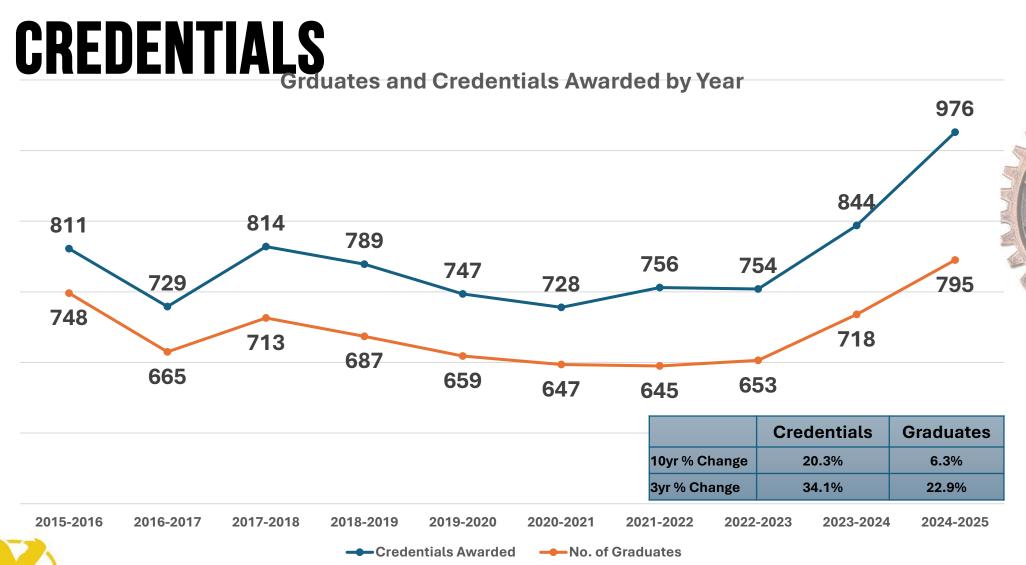
5 Year Change in Course Success Rates!

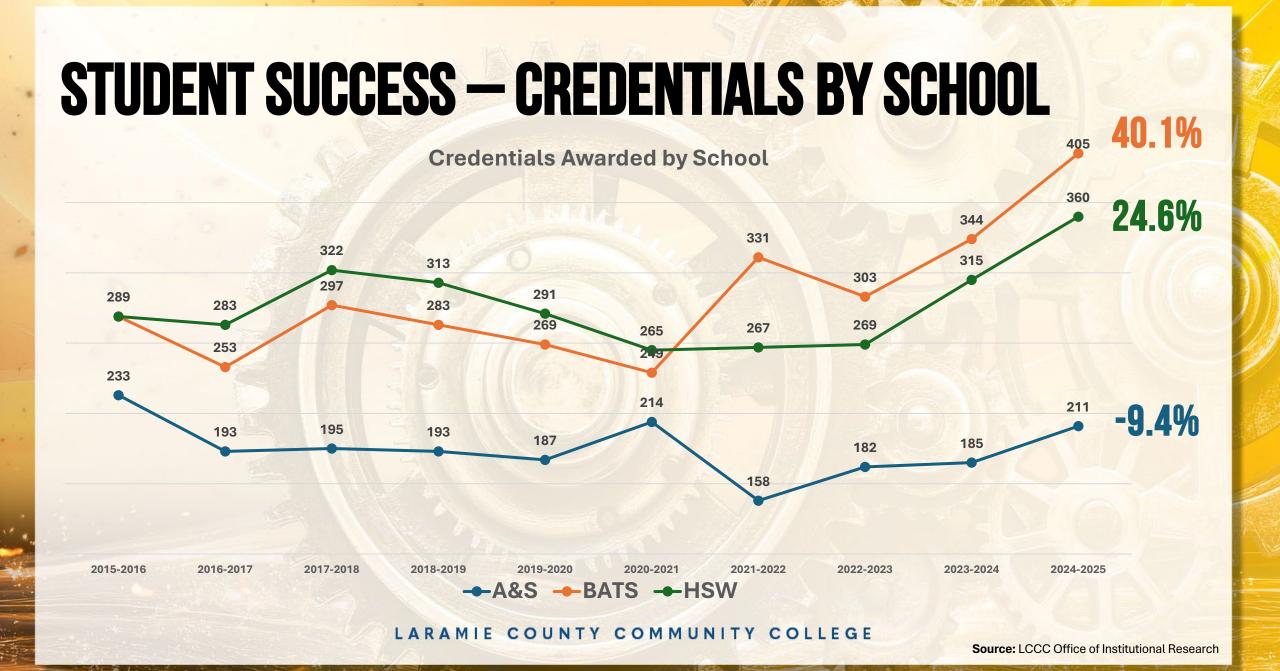


STUDENT SUCCESS — CREDENTIALS AWARDED



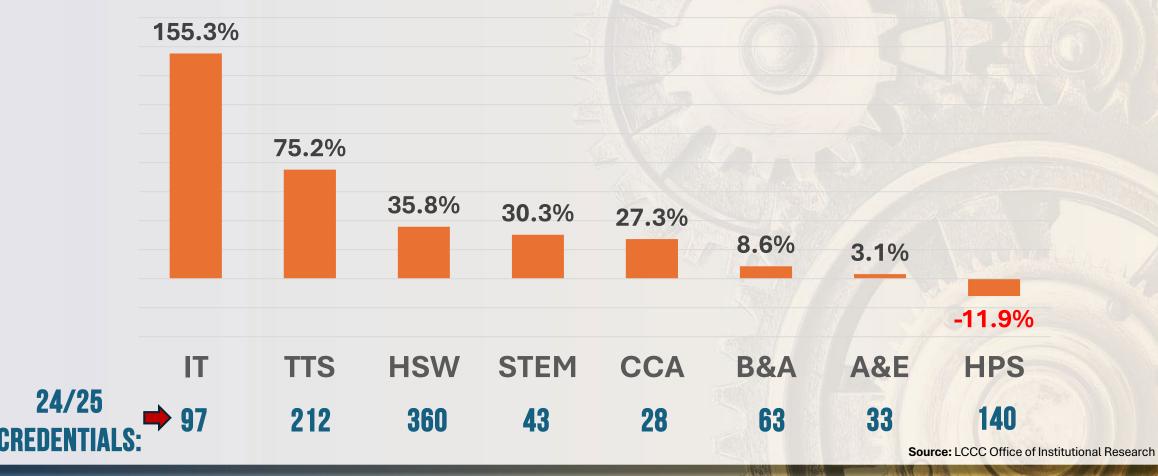
STUDENT SUCCESS — GRADUATES &





STUDENT SUCCES — CREDENTIALS BY PATHWAY

Change in Credentials Awarded by Pathway
5-Year Percent Change 2021-2025



IT PATHWAY PROGRESS



Troy Amick, Director



Tyler Esp, Faculty



Jasmine Varos, Faculty



JT Haskell, Faculty



Avery Mitchell, Faculty



Justin Freeland, Faculty





62% 42% 45%

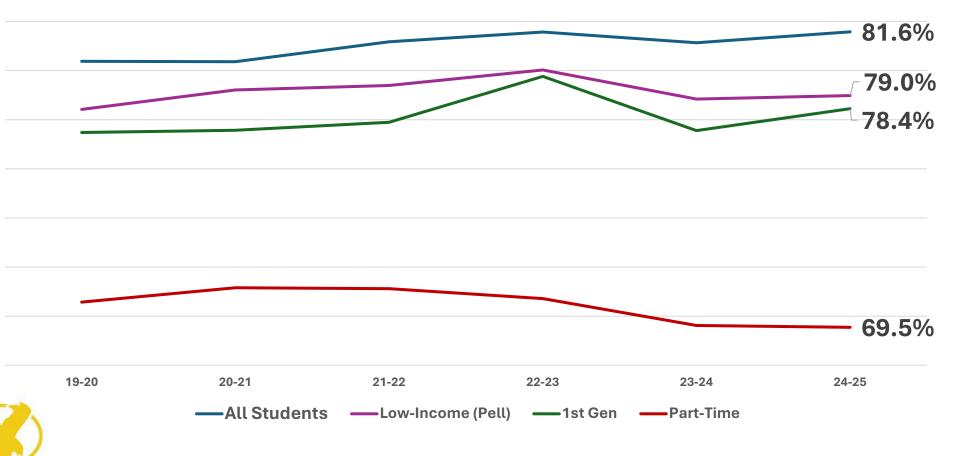
PART-TIME STUDENTS

FIRST-**GENERATION** LOW-INCOME (PELL)

WE STILL HAVE GAPS, SOME BIG

Successful Course Completion Rates of Students at LCCC

First Time, Credential Seeking Cohort

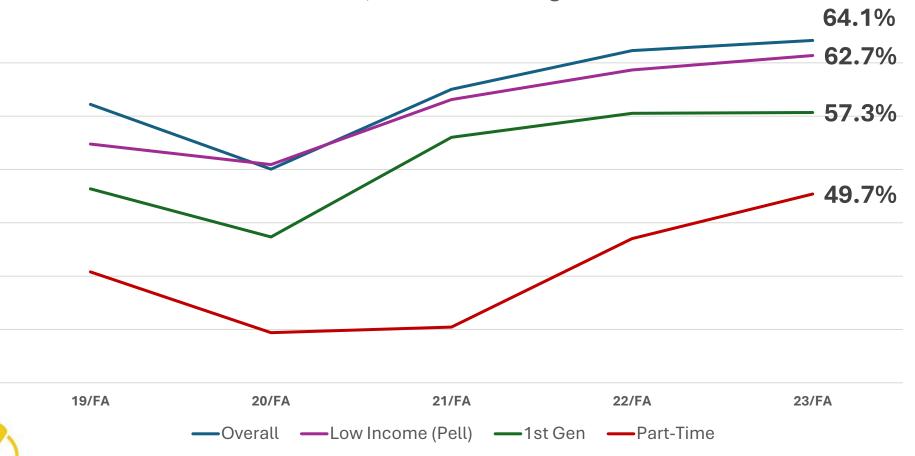




PART-TIME PERSIST THE LEAST

Fall to Fall Persistence Rates of Students at LCCC

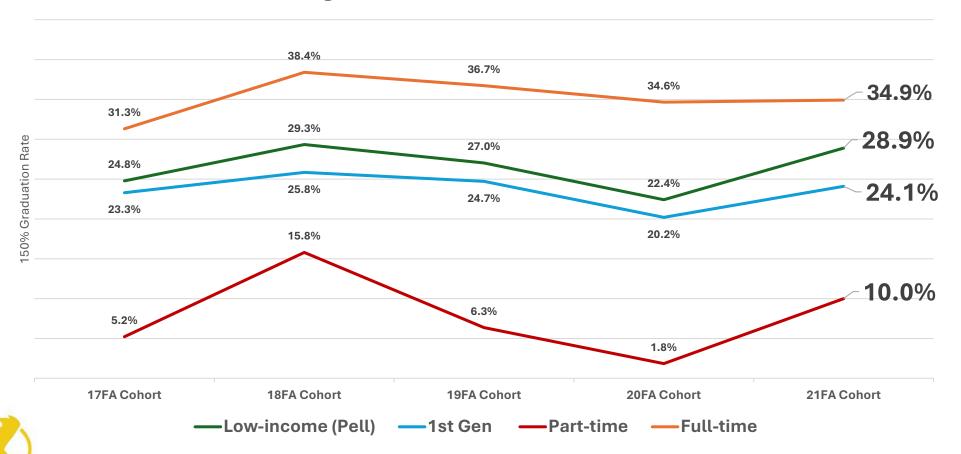
First Time, Credential Seeking Cohort





NOT SURPRISINGLY, THEY DON'T GRADUATE

Graduation Rates of First-Time, Credential Seeking Students
Cohorts Entering in the Fall, Fall 2017-2021 within 150% of Time





WHAT WORKS?

#1.) Guided Pathways + Proactive Advising + Monitoring/Intervention + Momentum Credit Loads

- How they work together:
 - Guided Pathways provides clear degree maps; student see what is required.
 - Proactive advising ensures students develop an individualized plan to follow the maps and adjust if needed.
 - Advisors encourage students to take 6+ credits each term (momentum), even part-time.
 - Early student engagement and progress is monitored, reported, and acted upon if risks arise.
- Why it's effective: Students avoid excess credits, stay on track, receive supports when they struggle, and build early progress - a strong predictor of graduation.

Where we are on point:

- Pathways and program maps!
- Success Coach model of Advising!
- Roll out of Individualize Success Plans and STRT 1000!

What we will work on this year:

- Encouraging part-time students to do "one more"
- Implementing early progress reporting
 - Part-Time, Pell, and 1st Generation Students (may include others)
 - 2nd week of class, simply asking: "Has the student engaged and progressed in class?"



Trent Morrell, STEM
Pathway Coordinator



Meghan Kelly, Associate Dean, Library



Alli McCowen, Asst. Dir. Enrollment Services



Katie Shockley, Ag & Equine Pathway Coordinator



Ben Herdt, Director Enrollment Services

WHAT WORKS?

#2.) Wraparound Supports + Financial Incentives/Aid + Advising/Coaching

- How they work together:
 - Students meet regularly with an advisor or coach who helps navigate both academic and life issues.
 - Emergency aid or incentives are built into the advising relationship.
 - · Need based aid is available to off-set time spent learning and not earning.
 - Referrals to food, housing, or childcare supports are embedded in this model.
- Why it's effective: Holistic care builds trust and reduces external barriers that disproportionately affect part-time students and adult learners.

Where we are on point:

- Success Coach model of Advising!
- Pathway Coordinators and the Pathway Leadership Teams!
- Excellent resources (e.g., counseling, FNBO Food Pantry, transitional services fun, etc.)!
- More need-based aid (e.g., Wyoming's Tomorrow, etc.)!

What we will work on this year:

 Developing better interventions and tying wrap around services and resources to early term student alerts.



WHAT WORKS?

#3.) Flexible, Predictable Scheduling + Accelerated Formats + Corequisite Dev Ed

- How they work together:
 - Courses offered in set, repeating time blocks (e.g., evenings, weekends, or hybrid) so students can build consistent schedules around work and family.
 - Predictable scheduling allows students to plan (and register) multiple terms ahead without guessing if a course will be offered.
 - Courses offered in accelerated formats (e.g., 8-weeks) allow students to take one or two classes at a time in short bursts and still earn 12+ credits in a year.
 - Integrated developmental content with college-level coursework allows students to earn credit from day one.
- Why it's effective: Removes remediation barrier, helps part-time students build momentum, increases persistence through structure, and aligns with guided pathways structures.

LARAMIE COUNTY COMMUNITY COLLEGE

Where we are on point:

- LCCC has been doing Co-requisite Math & English for years!
- Some programs have structured curricula and implemented block schedules, which appears to work!

What we will work on this year:

• The big question – are we moving to 8-week structure as the

primary delivery format?



Sheridan Hanson, Director Center for Excellence in Teaching



Stacy Maestas Registrar



OVERALL DATA APPEAR COMPELLING

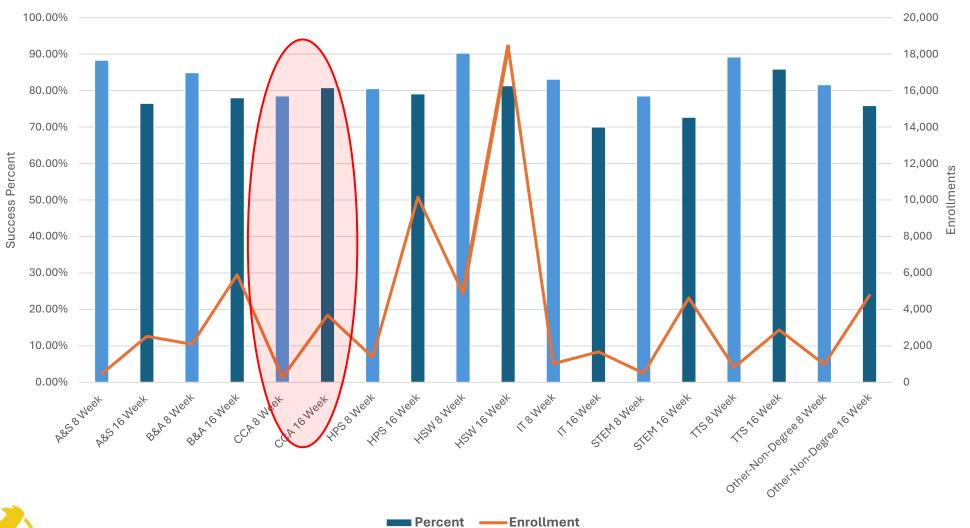
A8 Overall Success Rate			B8 Overall Success Rate			16 Overall Success Rate			
Course Success Rate Graph			Course Success Rate Graph			Course Success Rate Graph			
8K-	85.13%			3K	89.16%			79.03%	
In 9K			Enrollments =	2K-			Enrollments •		
2K-		14.87%	ш	1K-		10.84%	_ 201		20.97%
	Success	No Success		OIC	Success	No Success	ОК	Success	No Success
Figure 4a: A8 overall course success rate from 20FA-25SP (n=8k)			Figure 4b: B8 overall course success rate from 20FA-25SP (n=3k)			Figure 4c: A16 overall course success rates from 20FA-25SP (n=40k)			





Success Percent for Total Enrollments 20/FA-25/SP

by Pathway & Number of Weeks



SOME PROMISING EXTERNAL EVIDENCE

Kilgore College

76%
to
83%
Course Success Rate

Post-Implementation

Odessa College

13% increase in overall enrollment

26% increase FTIC enrollment

Grad Rate
Doubled
to 42% within 2 years

Amarillo College

36% to 46% Increase in Full-Time Enrollment



LARAMIE COUNTY COMMUNITY COLLEGE

Summer Projects ✓ Plant Trees w/Drip Flagstone around Fire Pit Replace Garbage Disposal ✓ Cut Firewood ✓ Install Sign at House Solar Lights for the Bridge **✓** Wheelbarrow Planter ▼ Install Sign at Cabin Tire Dust Bath for Chickens



FINAL THOUGHTS ON SCHEDULING

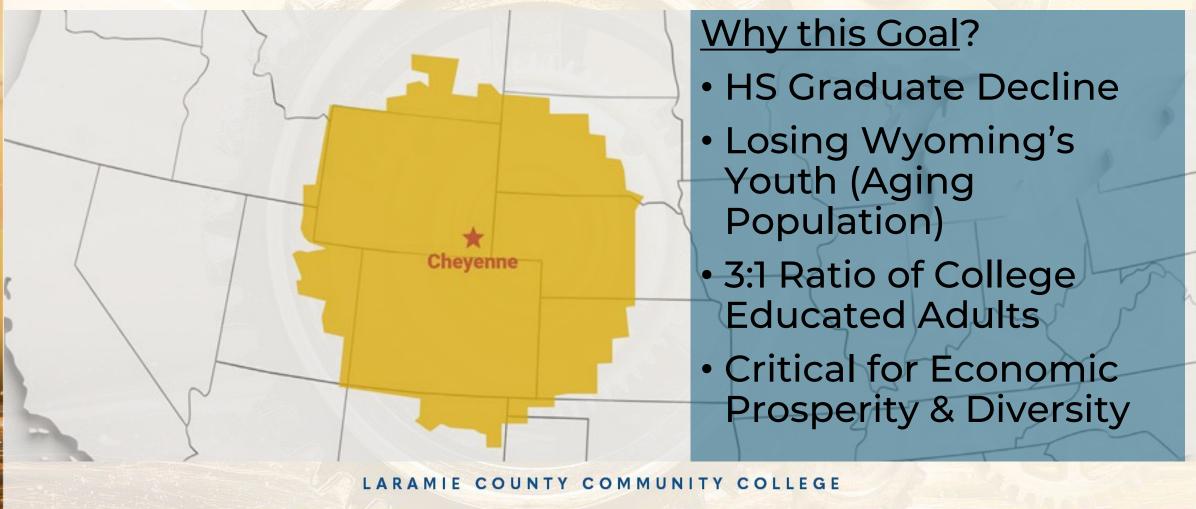
Doing nothing isn't an option...

Seeking feedback, additional options, alternatives, not just critique.

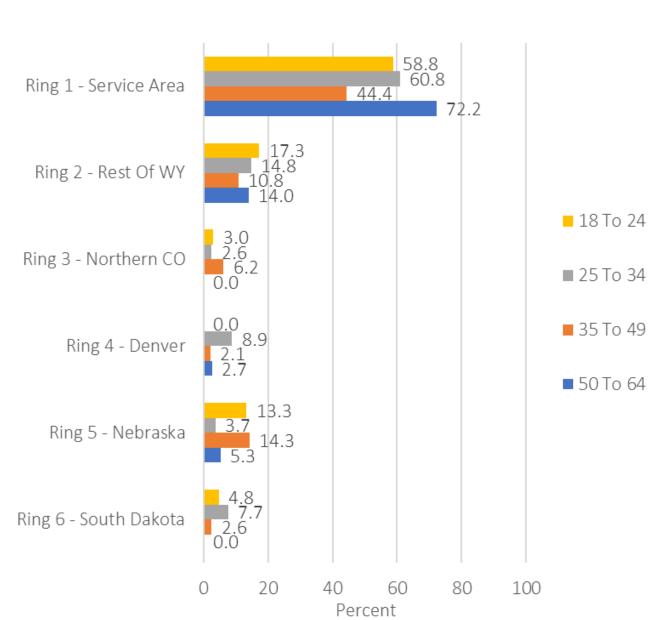
When to tackle changes to scheduling may be as important as answering what to tackle.



GOAL 1: BECOME THE BEST-KNOWN HIGHER EDUCATION VALUE WITHIN 350 MILES OF CHEYENNE



INITIAL RESEARCH

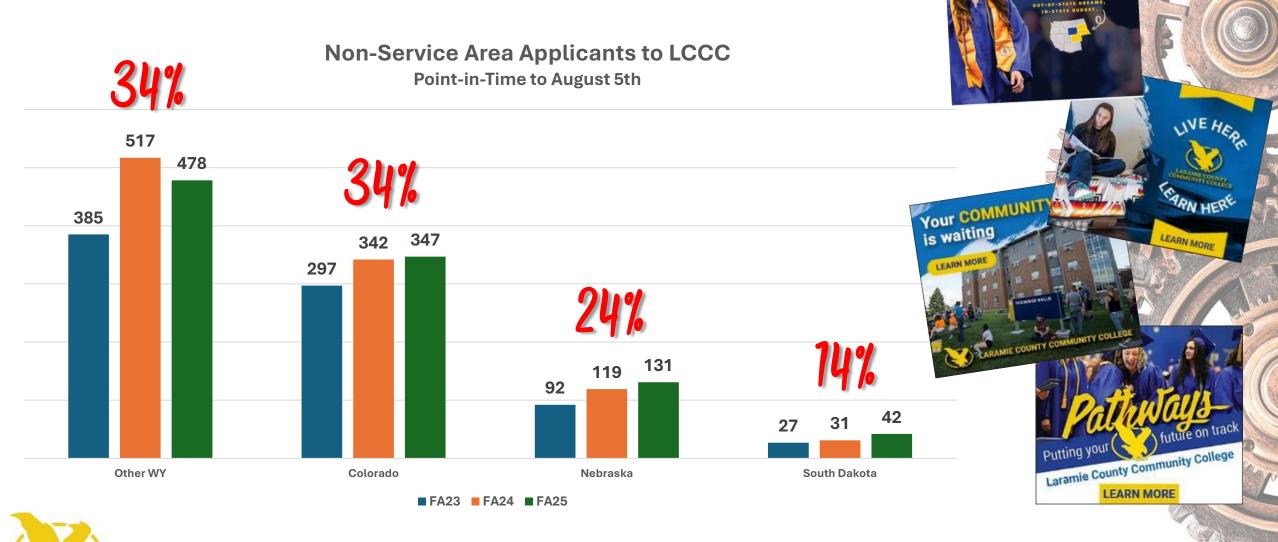




We are wellknown in our service area, but not far beyond that.



LEVERS — AWARENESS/AFFORDABILITY



THE EDGE

2019/2020 2024/2025 OTHER WY - 570

BRAND ANALYSIS

epicosity.

Three major tasks:

- 1. Assess brand design, messaging, social media, website
- 2. Conduct focus groups on campus (employees, students)
- 3. Create and conduct a survey of Wyoming, Colorado, Nebraska and South Dakota to assess:
 - Awareness and familiarity with LCCC
 - Perceptions of the College's name and its clarity
 - Impact of the name on appeal, credibility, and enrollment decisions
 - Confusion around location and branding
 - Sentiment toward potential name change

LARAMIE COUNTY COMMUNITY COLLEGE

ACADEMIC & ASPIRATIONAL

Website review







Web Content Specialist

INSTITUTIONAL **& LOW ENERGY**



MODERN & HIGH ENERGY









AFFORDABLE & ACCESSIBLE

KEY INSIGHT

We're not at a crisis point--but we may be at a turning point.

The research reveals no urgent need to change the name, but there is a clear opportunity to strengthen LCCC's identity, brand and reach.

INITIAL FINDINGS

#1 - There is a Cliff of Awareness Outside of Laramie County
Key Take Away: While LCCC is well known by internal audiences and individuals from
Laramie County, outside of that most people are unaware of the College, let alone
what our brand promises.

#2 - The Current Name May Undercut LCCC's Academic Strength Key Take Away: "Laramie County Community College" may unintentionally suggest limited academic scope. A clearer, updated brand promise and name could reinforce LCCC's rigor, comprehensive offerings, transfer pathways, and workforce outcomes.

#3 - LCCC's Name Is Unfamiliar and Often Misunderstood
Key Take Away: LCCC's name lacks clarity and recognition, especially outside
Wyoming. Many either mistake its location or are unfamiliar with the college
altogether -- particularly in Colorado, where misperceptions are most pronounced.



INITIAL FINDINGS

#4 - The Name Isn't Hurting, But It's Not Helping

Key Take Away: Neutrality isn't helping growth. Most respondents feel indifferent toward the name, but data shows clearer geographic and programmatic branding could boost appeal -- especially with out-of-state students.

#5 - A Clearer Name Could Strengthen Appeal and Recommendations

Key Take Away: The name works for insiders but limits growth beyond them. While local audiences are familiar, external audiences see the name as confusing, overly local, or lacking relevance. A clearer brand promise and name could expand reach, sharpen perception, and unlock new opportunity.



REGIONAL INSIGHTS: RENAME SENTIMENT

Course cataly as well and neutrality toward the current name, but external audiences face higher confusion and lower awareness. A rename would most benefit out-of-state growth, while local messaging should emphasize continuity and legacy.

Region	Perception of Current Name	Appeal of Rename	Key Distinctions / Notes
Laramie County	High familiarity, strong local support. Less confusion.	Less urgency for change; 36% say name adds appeal.	Loyal base, pride in identity. Concerned about preserving legacy.
Wyoming (excluding Laramie County)	Moderate familiarity. Higher confusion than Laramie County.	More support for change (26% support rename).	Sees value in clarity and relevance; concerned name limits perception.
Denver Metro	73% had never heard of LCCC. Only 7% knew it's in Cheyenne.	High support for rename to clarify location and offerings.	Most confused region. Strongest case for change. Very low brand awareness.
Colorado (Not incl. Denver Metro)	65% unaware of LCCC. Only 14% knew it's in Cheyenne.	High openness to rename (35% favor changing name).	Similar to Denver in confusion. Wants clearer geographic alignment.
Nebraska	Very low awareness. Misunderstood location.	Rename could improve clarity and broaden reach.	Especially in Scottsbluff: 67% found name unappealing. High confusion.

LARAMIE COUNTY COMMUNITY COLLEGE

IN A SEA OF SAMENESS



LARAMIE COUNTY COMMUNITY COLLEGE

 Affordable, Community, Community College, Local, Cheaper, Small, Technical

CASPER COLLEGE

 Affordable, Community, Local, Good, Great, Thunderbirds, Location, Small

AIMS COMMUNITY COLLEGE

· Affordable, Community, Small, Local, Near to Me

FRONT RANGE COMMUNITY COLLEGE

 Affordable, Community College, Community, Local, Accessible, Near to Me

WESTER WYOMING COMMUNITY COLLEGE

 Community, Affordable, College, Convenient, Helpful

LARAMIE COUNTY COMMUNITY COLLEGE

TWO THINGS WE MUST ADDRESS:

1. WHAT IS OUR BRAND PROMISE — AND CAN WE DELIVER ON IT?

2. HOW WILL WE DIFFERENTIATE OURSELVES IN A BROADER, INCREASINGLY COMPETITIVE MARKET?

PART OF THE PROMISE? — LCCC EXPERIENCE

A Transformative Experience – personal, impactful, and empowering.

- Have <u>exceptional first impressions</u> of the College.
- Be part of a <u>vibrant community</u>, both on and off campus, where they feel they belong and are connected to others.
- Be inspired early at LCCC to establish their educational and career goals.
- Develop a plan that aligns with those goals.
- Be <u>actively engaged</u> in the learning process.
- Be transformed by doing something meaningful that <u>applies learning inside</u> <u>LCCC to experiences beyond</u> the classroom.
- Be prepared and excited for what comes after LCCC, leading to a <u>successful</u> transition to their "next steps" in life.

SHAPING THE STUDENT EXPERIENCE



Justine EssexGEAR UP Manager



Jennie Hedrick Student Services Manager, Laramie Campus



Scott Van Horn
Trades & Technical Studies
Pathway Coordinator



Dr. Ami WangelineBiology Faculty





Internal Locus of Control:

 Individuals with a strong internal locus of control believe their actions, decisions, and efforts directly impact their lives. They are more likely to take responsibility for their successes and failures, and they tend to be more proactive in pursuing goals and overcoming challenges.

External Locus of Control:

 Individuals with a strong external locus of control tend to believe that external forces, such as luck, fate, or other people's actions, are the primary determinants of their lives. They may be more likely to attribute outcomes to chance or circumstances beyond their control.

LARAMIE COUNTY COMMUNITY COLLEGE





